

MEMORANDUM FOR: Chairman/NIC
Vice Chairman/NIC

Attached is a request for [redacted] of my staff to address the 1989 ICAF class on Soviet mobilization. It is an honor [redacted] to be asked to give this talk. He does a highly professional job.

Charles E. Allen

Attachment

Date 3 February 1989

FORM 101 USE PREVIOUS EDITIONS

U.S.GPO: 1988-0-209-911/78339

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NATIONAL DEFENSE UNIVERSITY

INDUSTRIAL COLLEGE OF THE ARMED FORCES
WASHINGTON, D.C. 20319-6000

JAN 18 1988

REPLY TO
ATTENTION OF:

Visitors' Bureau

Mr. Charles E. Allen
National Intelligence Officer
for Warning
Central Intelligence Agency
Washington, D.C. 20505

Dear Mr. Allen:

We are pleased to confirm the informal arrangements made by Lieutenant Colonel Scott A. Willey, USAF, of our faculty, and extend an invitation for [redacted] to visit the Industrial College of the Armed Forces and address the Class of 1989. The lecture titled "Competitive Mobilization" is scheduled from 10:15 a.m. until 11:45 a.m. on Thursday, 20 April 1989.

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A copy of the scope of the session, an information sheet for our guest lecturers, a map, and a parking permit are enclosed.

What we wish to give the students is an overview of what capabilities the Soviets possess for mobilization, how they use these capabilities as an element of national power, and how we can use this knowledge to our advantage in a crisis situation. The classified briefing [redacted] presented to the OSD Mobilization and Deployment Steering Group late last year was viewed by three of our faculty members; they all feel it is exactly what we need for this session.

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We would appreciate it if [redacted] could provide a copy of his biographical sketch to the ICAF Visitors' Bureau.

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Colonel Willey (475-1812/1772) is available to offer any additional information you [redacted] may desire and to coordinate administrative details.

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We look forward to [redacted] visit.

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Sincerely

Albin G. Wheeler
Major General, U.S. Army
Commandant

Enclosures

EXCELLENCE AND UNITY IN EDUCATION AND RESEARCH

COMPETITIVE MOBILIZATION

(Lecture) (L)

1. PURPOSE:

Describes Soviet mobilization capabilities and activities and the Soviet use of mobilization as an element of military power.

2. RELATIONSHIP TO THE COURSE:

Provides an assessment of the Soviet mobilization posture in comparison to U.S. policies and activities and indicates ways in which the U.S. might deal with this Soviet capability.

3. LESSON OBJECTIVES:

- Be able to understand Soviet mobilization planning and practices.
- Be able to compare these with U.S. and Allied activities.

4. SPEAKER: TBD

(Classified lecture)

5. ISSUES FOR CONSIDERATION:

- Are there significant differences in the way the U.S. and the Soviet Union view the mobilization process and its potential as a national security tool?
- Does mobilization appear more important for the West than the Soviet Bloc?
- What advantages can the West gain over the Soviet Bloc by using the process of mobilization? What problems might constrain our ability to reap these advantages?

6. REQUIRED READINGS:

John Yurechko, "Soviet Reinforcement and Mobilization Issues,"
NATO/Warsaw Pact Force Mobilization, National Defense University, 1988.
(Separate Issue)

Jeffrey Simon, "NATO and Warsaw Pact Institutional Developments,"
"NATO/Warsaw Pact Force Mobilization, National Defense University, 1988.
(Separate Issue)

7. SUPPLEMENTARY READINGS:

Soviet Military Power: An Assessment of the Threat, 1988, Washington D.C.,
USGPO. (Reserve Shelf ICAF Library)

Industrial College of the Armed Forces
Washington, D.C.

Information for Guest Lecturers

1. General:

- a. Location: Fort Lesley J. McNair, 4th and P Streets, S.W.
- b. Arrival: Approximately 15 minutes prior to presentation. Your faculty sponsor will meet you in the foyer unless he has arranged to meet you elsewhere earlier.

2. Format:

Time Allocation:

Presentation: 30-40 minutes
Break: 15 minutes (coffee with selected students)
Questions: 35-45 minutes (moderated by your faculty sponsor or student introducer)

Student interest seems greatest during the give and take of questions and answers. It is suggested, therefore, that you limit your formal remarks to 40 minutes or less with the remaining time after the break devoted to questions and answers.

3. Nonattribution Policy:

a. Presentations by guest speakers/seminar panelists/elective course panelists, including renowned public officials and scholars, constitute an important part of the curricula of the National Defense University. So that these guests, as well as faculty and other University officials, may speak candidly, the University offers its assurance that their presentations at the Industrial College of the Armed Forces, The National War College, and before other University-sponsored audiences will be held in strict confidence. This assurance is based on a policy of nonattribution which is morally binding on all who attend. Nothing the speaker says will be attributed to him directly or indirectly in the presence of anyone who was not authorized to attend the lecture. This policy is not intended to preclude reference by students and faculty within the academic environment to opinions and views expressed by speakers. However, the nonattribution policy precludes citing attributed views and opinions of one speaker while questioning other speakers who appear subsequently.

b. Specifically, the nonattribution policy provides that:

(1) Classified information gained during these presentations may be cited only in accordance with rules applicable to its classification.

Additionally, without the speaker's consent, neither the speaker nor the University or the Colleges may be identified as the originator or source of the information.

(2) Unclassified information gained during lectures, briefings, panels and discussion seminars may be used freely within the academic environment. However, neither the speaker nor the University or the Colleges may be identified as the originator of the information without the speaker's consent.

4. Audience:

a. The student body totals 223. The 179 officer students in the rank of Colonel/Captain, Lieutenant Colonel/Commander represent all Services. Our military students are not required to wear their uniforms. There are 44 civilian students of comparable grade equivalency from the Department of Defense and other departments and agencies within the federal government. Approximately 75 percent of the students possess graduate-level degrees on arrival at the College. In addition, as many as 10 International Fellows from Allied countries may be in attendance. These individuals usually possess similar backgrounds and are frequently General Officers.

b. Members of the staff and faculty also attend. It is our custom to permit the attendance of visitors from federal government departments and agencies, unless you prefer otherwise. This privilege is normally restricted to personnel in the grades of Lieutenant Colonel/Commander or GS-14 and above. Visitors are not extended the privilege of taking notes or asking questions.

5. Baruch Auditorium: The theater-type auditorium is air-conditioned, sound-proofed and has a modern public address system. A lectern is located on the platform from which signals can be given to the projectionist in the control center above the rear of the auditorium.

6. Visual Aids: The auditorium is equipped for the showing of the usual types of visual aids—16mm motion pictures, slides, transparencies, panels, easel displays and blackboard, if required. The slide projectors accommodate 2" x 2" slides. Lettering on slides should not be smaller than 1/20" in height. The vugraph projectors accommodate 10" x 10" vugraphs.

7. Lodging and Transportation: There are no housing accommodations for transient visitors at Fort McNair. On request, your faculty sponsor will make hotel reservations, at the speaker's expense, and make arrangements for transportation from the place of lodging to the College and return.